

## Overview

Flatiron is one of the leading providers of transportation construction and civil engineering in North America. Its core competencies include major bridge, highway, and rail projects. Flatiron also operates as a contractor in public-private partnership projects. Founded in 1947, Flatiron has grown geographically over the years and presently operates in all regions of Canada and the U.S.

## Ownership

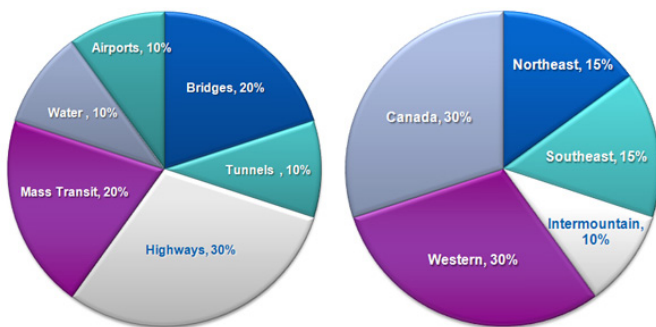
Flatiron is a subsidiary of HOCHTIEF, one of the world's leading international construction service providers. In the USA, the biggest construction market in the world, HOCHTIEF is the No. 1 general builder via its subsidiary Turner and, with Group company Flatiron, ranks among the most important players in the field of transportation infrastructure construction.

## Industry Ranking

Category	2009/2010 Rankings
Top 400 Contractors	47
Top 25 Bridge Contractors	2
Top 20 Transportation Contractors	7
Top 50 Domestic Heavy Contractors	16
Top 25 Highway Contractors	5
Top 25 Mass Transit Contractors	22
Top 100 Design-Build Firms	26

## Markets

Flatiron provides construction services for airports, bridges, highways and interchanges, mass transit, tunnels, water/wastewater and more across the U.S. and Canada.



Note: Charts depict Flatiron's diversification strategy, not actual market share.

## Clients

- Airport Authorities
- Army Corps. of Engineers
- Cities & Counties
- Federal Government
- Financing Authorities
- Private Businesses
- Port Authorities
- Private Land Developers
- Program Managers
- Power Authorities
- Public & Private Universities
- State DOTs
- Transit Authorities
- U.S. Navy
- Water Districts

## Executive Management Team

Thomas J. Rademacher, President and Chief Executive Officer  
 Robert W. French, Chief Operating Officer  
 Paul R. Driscoll, Chief Financial Officer  
 Jerry F. Hartbarger, Vice President of Human Resources  
 Curtis Weltz, President, Western Region  
 Terry Poole, President, Heavy Civil Division  
 Blair Brandon, President, Canadian Division  
 Matt Girard, Executive Vice President of Business Development  
 Rodney Oliver, Vice President of Safety

## Number of Employees

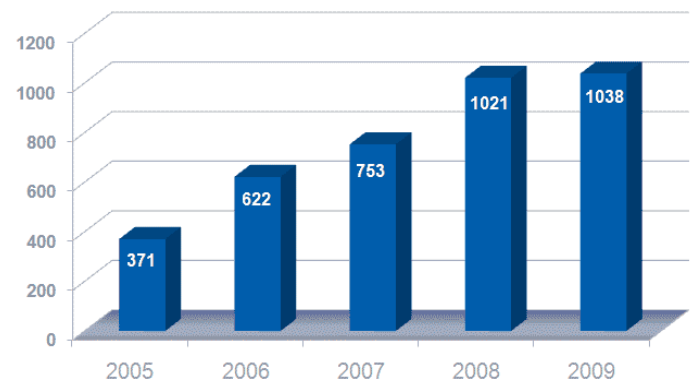
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## Services

Flatiron has worked for a wide range of clients for more than six decades and provides construction-related services including general contracting, contract management/general contracting, value engineering, design-build, equipment sales, and public-private partnerships.

## Annual Revenue

(\$ Millions)



## Corporate Headquarters

10188 E. I-25 Frontage Road  
 Firestone, Colorado 80504  
 Phone: 303-485-4050  
 Fax: 303-485-3922

## Office Locations

### Heavy Civil Division

1380 Forest Park Circle, Suite 202  
 Lafayette, Colorado 80026  
 Phone: 303-485-4050  
 Fax: 303-776-0072

215 Southport Drive, Suite 1400  
 Morrisville, North Carolina 27560  
 Phone: 919-460-5393  
 Fax: 919-460-5708

### Canadian Division

Suite 400 - 13955 Bridgeport Road  
 Richmond, British Columbia V6V 1J6  
 Phone: 604-244-7343  
 Fax: 604-244-7340

101 - 178 96th Avenue NE  
 Calgary, Alberta T3K 6G4  
 Phone 403-567-9645  
 Fax 403-567-0814

### Western Region

2100 Goodyear Road  
 Benicia, California 94510  
 Phone: 707-742-6000  
 Fax: 707-746-0849

1770 La Costa Meadows Drive  
 San Marcos, California 92078  
 Phone: 760-916-9100  
 Fax: 760-916-9101

195 East 600 South  
 American Fork, UT 84003  
 Phone: 801-756-0404  
 Fax: 801-756-1184

### Terno Electrical Contractors

15701 Heron Ave  
 La Mirada, California 90638  
 Phone: 714-228-9631  
 Fax: 714-228-9635

## Office Locations



## Other Contacts

### Human Resources

recruiter@flatironcorp.com  
 Phone: 303-485-4050  
 (8:00 a.m. - 5:00 p.m. MST)

### University Relations

If you are a student looking for information about our projects or have other questions about Flatiron's university programs, please contact us here: [universityrelations@flatironcorp.com](mailto:universityrelations@flatironcorp.com).

### Community

We want to hear from you. If you have a question or comment about our company or any of our projects, please call or email us.

[community@flatironcorp.com](mailto:community@flatironcorp.com)  
 Phone: 720-494-8034  
 (8:00 a.m. - 5:00 p.m. MST)

### Media

[press@flatironcorp.com](mailto:press@flatironcorp.com)  
 Phone: 720-494-8034  
 (8:00 a.m. - 5:00 p.m. MST)